## ROB MCKENNA Curriculum Vitae

**CONTACT INFORMATION** 

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Psychology

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PROFESSIONAL POSITIONS, EDUATION, AND TRAINING

2012-present Executive Director

Center for Leadership Research & Development

Seattle Pacific University

2006–present Chair and Associate Professor

Industrial/Organizational Psychology Department

Seattle Pacific University

1997-present President

Real Time Development Strategies Inc.

Seattle, WA.

2004 - 2006 Chair and Associate Professor

> Department of Psychology, Seattle Pacific University

1999 - 2004Director

Degree Completion Program in Organizational Behavior

Department of Psychology Seattle Pacific University

Ph.D. in Industrial/Organizational Psychology 1998

Center for Organizational Behavior and Sciences

Claremont Graduate University

1994-1999 Director and Assistant Professor

Human and Organizational Development Graduate Program

School of Business and Management

Azusa Pacific University

1995-1998 Project Director

The Pasadena Consortium Research Project

Division of Organizational Strategy and Evaluation

Claremont Graduate University

1992 M.B.A., Human Resource Management

Seattle Pacific University

1991-1992 Tennis Teaching Pro

United States Professional Tennis Association

Seattle Tennis Club

1990-91 Head Coach

Men's NCAA Varsity Tennis Seattle Pacific University

1990 B.A. in Management and Marketing

Seattle Pacific University

## PEER-REVIEWED PUBLICATIONS (\* INDICATES STUDENT OR ALUMNI AS CO-AUTHOR)

- McKenna, R.B., Haney, D., Ecker, D.\*, Matson, J.\*, Becker, O.\*, Boyd, T.\*, & Hickory, M.\* (in press). Calling, the Caller, and Being Called: A Qualitative Study of Transcendent Calling. *Journal of Psychology and Christianity, 34*, 294-303.
- Haney, D. M.\*, **McKenna, R. B.**, Robie, C.\*, Austin, K.\* & Ecker, D.\* (2015). The Power of Perceived Experience: Events That Shape Work as Calling. *Career Development Quarterly*.
- McKenna, R. B, & Kirce, R.\* (2014). Performance management and leadership development: Paradox or potential. In C. D. McCauley, D. S. DeRue, P. R. Yost, P.R., & S. Taylor (Eds.). Experience-driven leader development: Models, tools, best practices, and advice for on-the-job development. San Francisco, CA: John Wiley & Sons.
- McKenna, R. B., Plunkett M., & Adeuja, K. (2014) My needs, their needs: Designing high value development tools. In C. D. McCauley, D. S. DeRue, P. R. Yost, P.R., & S. Taylor (Eds.). Experience-driven leader development: Models, tools, best practices, and advice for on-the-job development. San Francisco, CA: John Wiley & Sons.
- **McKenna, R. B.**, Campbell, G. V.\* (2011). The character X Factor in selecting leaders: Beyond ethics, virtues, and values. *Journal of Values Based Leadership.* 4 (2), 39 48.
- **McKenna, R. B.**, Brown, T.\* (2011). Does sacrificial leadership have to hurt? The realities of putting others first. *Organization Development Journal*.
- **McKenna, R. B.**, & Campbell, V.\* (2010). Validity study on the Behavioral Styles Questionnaire and Teams at Work Assessment. Technical report conducted for the Effectiveness Institute, Redmond, WA.
- **McKenna, R. B.**, & Boyd, T.\* (2010). Lean Plus Waypoint: Experiences and lessons learned through continuous Improvement. Technical website developed for the Boeing Company.
- **McKenna, R.B.**, & Eckard D.\* (2009) Evaluating pastoral effectiveness: To measure or not to measure, *Pastoral Psychology*, *58*, 303-313.

- **McKenna, R. B.**, Yost, P. R., & Boyd, T. N.\* (2007). Leadership development and clergy: Understanding the events and lessons that shape pastoral leaders, *Journal of Psychology & Theology*, 35, 179-189.
- **McKenna, R. B.**, Boyd, T. N.\*, & Yost, P. R. (2007). Learning agility in clergy: Understanding the strategies and situational factors that allow pastors to learn from experience, *Journal of Psychology & Theology*, 35, 190-201.
- **McKenna, R.B.** (2006). Managing in the midst of chaos: A leader's reality. *Christian Management Report, 3*, 4-7.
- **McKenna, R. B.**, & Yost, P. R. (2004). The differentiated leader: Specific strategies for handling today's adverse situations. *Organizational Dynamics*, *33*, 292-306.
- **McKenna, R. B.** & Crighton, R. (2003). Leading in Adversity, Momentum Magazine, The Boeing Company Online Magazine, Summer 2003. Seattle, WA.
- McKenna, D. D., & McKenna, R. B. (2001). E-executives: Leadership priorities in the new economy. In E. Salas (Series Ed.) & R. Silzer (Vol. Ed.), The 21st century executive: Innovative practices for building leadership at the top, (pp. 274-299). San Francisco, CA: Jossey Bass.
- **McKenna, R. B.** (2001). The Fast Track: Factors that Predict Advancement at Boeing. (Technical Report). Seattle, WA: The Boeing Company, Waypoint Project.
- Marelich, WD, Berger, DE, & McKenna, R (2000). Gender differences in the control of alcohol-impaired driving in California. Journal of Studies on Alcohol, 61, 396-401.

#### **BOOKS**

**McKenna, R. B.** (2008). Dying to Lead: What Would You Sacrifice to Make a Difference in the World? Xulon Press.

# MANUSCRIPTS SUBMITTED OR UNDER REVIEW (\* INDICATES STUDENT OR ALUMNI AS CO-AUTHOR)

**McKenna, R. B.** & Wenzel, K.\* (under review). Leaders aren't Problems to Solve. They are People to See: Holistic Leadership Development. *Journal of Values-Based Leadership* Manuscript submitted for publication.

### **CONFERENCE PRESENTATIONS** (\* INDICATES STUDENT OR ALUMNI AS CO-AUTHOR)

- Allen, J., Putka, D., Bell, S., Constanza, D., McEntire, L., Shuffler, M, & McKenna, R. (2015). Sharing IO with the Community Ignite Panel presentation at the Society for Industrial/Organizational Psychology, Philadelphia, PA.
- McKenna, R. B., Haney, D.\*, Osterdahl, S.\*, & Redding\* (2015). The Leadership Pressure Paradox: Identifying Competing Pressures on Leaders. Poster presented at the Society for Industrial/Organizational Psychology, Philadelphia, PA.

- Blackshire, A.\*, Hickory, M.\*, & **McKenna, R. B.** (2015). Leading Under Pressure: A Validation Study of Leadership Self-Differentiation Strategies. Poster presented at the Society for Industrial/Organizational Psychology, Philadelphia, PA.
- **McKenna, R. B.**, Haney, D. M.\* (2014). Exploring Calling: Events Shaping the Direction of a Person's Life. Poster presented at the Society for Industrial/Organizational Psychology, Honolulu, HI.
- McKenna R. B., Haney D. M.\*, Wenzel, K. K.\*, Pavese, E.\*, Kirce, R.\*, Hawkinson, C.\*, Ecker, D.\*, & Brown, T.\* (2013, June). Differentiated leadership: A systems perspective on assessing and developing leaders. Poster session at the World Congress on Positive Psychology, Los Angeles, CA.
- McKenna, R. B., Haney, D. M.\*, & Wenzel, K. K.\* (2013, June). Getting Better at Being Together:

  Assessing Validity of a Developmental Differentiation Scale. Paper presented at the World Congress on Positive Psychology, Los Angeles, CA.
- **McKenna R. B.** & Haney, D. M.\* (2013, June). Who is calling you? Perceptions of calling and transformational events. Poster session at the World Congress on Positive Psychology, Los Angeles, CA.
- McKenna, R.B., Kirce, R.\*, Hickory, M\*., & Rudd, C\*. (2013, June). What Does Leadership Development Have to Do with Program Evaluation?: Strategies for Combining Organizational Assessment and Individual Development. Poster session at the World Congress on Positive Psychology, Los Angeles, CA.
- **McKenna, R.B.**, Wenzel, K. K.\*, & Ecker, D\*. (2013, June). *I am a leader, develop me: Strategies for integrating individual and organizational development.* Poster session at the World Congress on Positive Psychology, Los Angeles, CA.
- **McKenna, R. B.** (2009). Leading Under Pressure (2009). Presentation to the International Society for Performance Improvement.
- **McKenna, R.**, & Carucci, R. (2009). *Emerging leaders: Sustaining organizations*. Invited presentation to at the Murdock Leadership Advance Conference, Vancouver, WA.
- **McKenna, R.** (2009). Developing a generation of leaders one sacrifice at a time. Invited Keynote to faculty and board of trustees at Northwest University, Kirkland, WA.
- **McKenna, R. B.** (2008). Dying to Lead: Sacrificial leadership in a Self-Centered World. Guest speaker at Northwest University.
- **McKenna, R. B.**, & Yost, P. R. (2006). High impact experiences and vocation (The key experiences and lessons learned in the development of church pastors). Symposium conducted at the Faith, Hope and Work Conference, San Diego, CA.
- **McKenna, R. B.**, & Lopus A. (2006). Achieving Ministry Growth by Inspiring and Engaging Your Human Talent. Symposium conducted at the Christian Management Association Conference, Denver, CO.
- McKenna, R. B. (2005). Differentiation of Self: A Systemic Approach to Leadership in Organizations. In

- D. Day (Chair), Leadership Development: Integrating individual and organizational development. Symposium conducted at the Society for Industrial/Organizational Psychology, Los Angeles, CA.
- McKenna, R. B., Yost, P. R., Black, L., & Suggs, M. (2002). Leading under pressure: Antecedents of leadership differentiation in high pressure situations. In P.R. Yost (Chair), Differentiation of self: A systemic approach to leadership in organizations. Symposium conducted at the Society for Industrial/Organizational Psychology, Toronto, ON.
- Diddams, M. A., Skidmore, J., **McKenna, R. B.** (2002). What the Scientist-Practitioner and Clinical-Scientist can learn from each other. Symposium conducted at the Society for Industrial/Organizational Psychology, Toronto, ON.
- Mannion-Plunkett, M., Yost, P. R., **McKenna, R. B.**, & Eckels, J. (2001). Evaluating the impact of corporate leadership development programs: Practitioner perspectives from the Boeing Leadership Center. In D. S. Rose (Chair), Strategic evaluation: Methods for assessing the impact of I/O interventions on business critical objectives. Symposium conducted at the Society for Industrial/Organizational Psychology, San Diego, CA.
- Yost, P. R., Mannion-Plunkett, M., **McKenna, R. B.**, & Homer, L. (2001). Lessons of experience: Personal and situational factors that drive growth. In R. B. McKenna (Chair), Leadership Development: The strategic use of on-the-job assignments. Symposium conducted at the Society for Industrial/Organizational Psychology, San Diego, CA.
- **McKenna, R. B.** (1998). Group Dynamics and Conflict Management: Presentation to Ecuadorian Managers. Universidad del Pacifico, Quito, Ecuador.
- **McKenna, R. B.** (1998). A Vision for the 21st Century: Free Methodist World Missions. Free Methodist Church World Missions Visioning Conference, Cairo, Egypt.
- Ensher, E., & McKenna, R.B. (1998). Take me out to the ball game: Experiential games for the classroom and workplace. Paper presented at the Western Organization and Management Teaching Conference, San Francisco, CA.
- **McKenna, R. B.**, & Weiss, R. (1996). Evaluation of two masters programs in human resources: Implications for program design and assessment. Paper presented at the The American Evaluation Association, Atlanta, GA.
- **McKenna, R. B.** (1996). Human resource development: Evaluating the masters degree. Paper presented at the Western Psychological Association, San Jose, CA.
- Berger, D.E., Marelich, W.D., & McKenna, R.B. (1996). Gender and control of alcohol impaired driving in California: 1983-1994. Symposium conducted at the Western and Pacific Association of Criminal Justice Educators, Long Beach, CA.
- Marelich, W.D., **McKenna, R.B.**, & Berger (1996). Gender differences in drinking and driving attitudes and behaviors. Paper presented at the Western Psychological Association, San Jose, CA.
- **McKenna, R. B.** (1995). *The Individual in a Changing Organizational Environment.* School of Business and Management, Azusa Pacific University, Azusa, CA.
- **McKenna, R.B.** (1994). Core Competencies for Effective Executive Pastoral Leadership. Presentation at the Graduate Student Theological Seminar, Indianapolis, IN.

## PROFESSIONAL AFFILIATIONS, AWARDS, CERTIFICATIONS

- -Board Member: Friends of Immanuel University
- -Leadership Development Committee: Free Methodist Church of the United States of America
- -University Advisory Council: Seattle Pacific University
- -Board Member: Excellent Cultures
- -Commission on Leadership Development Member: Free Methodist Church of North America
- -Member: The Society of Industrial/Organizational Psychology
- -Member: American Psychological Association
- -Faculty Member of the Year in Psychology 2005-2006: Seattle Pacific University
- -Certified Instructor and Facilitator: The Career and Learning Architect
- -Proposal Reviewer: The Society of Industrial/Organizational Psychology, San Francisco, CA
- -Proposal Reviewer: Academy of Human Resource Development Conference 1999, Arlington, VA